

## 19. All We Can

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<b>Subject and aims</b>	This report summarises the activities and achievements of All We Can in the time since September 2021 to present
<b>Resolution</b>	19/1. The Conference receives the Report.
<b>Main points</b>	Since September 2021, the work of the All We Can movement has had a transformational and measurable impact on the lives of more than 1,658,736 people. All We Can partnered with 24 local organisations in eight countries, including two new focus countries, namely Sierra Leone and Liberia, to facilitate a variety of long-term development programmes.
<b>Background context and relevant documents</b>	Full version of All We Can Trustees' Report and Accounts for the year ended 31 August 2022 and 2021/22 Annual Review – available from the All We Can website.

- 1 All We Can is a movement of people choosing to seek and bring hope, through committed and sustained support, action and genuinely equal partnership. Being led by communities and partners in low- and middle-income countries means that the work we do together is driven by the hopes of those who seek it, to help drive them to overcome poverty and injustice and develop flourishing and resilient communities. This is what we do with our neighbours around the globe: we stand with them in hope of a better and more just future for them, for our whole world, for us all.
- 2 This report is evidence of that living hope. It provides the narrative and measure of how and where transformative change is happening as a result of this movement's efforts and why doing development differently means sustainable change for the good of all those who bring it.

### Working together to transform lives

- 3 On 1 September 2021, All We Can took control of Y Care International, the relief and development agency of the YMCAs in England and Wales, Scotland and

Ireland. Together, All We Can and Y Care International will combine efforts to tackle poverty, inequality and injustice in some of the world's most vulnerable communities.

- 4 United by our commitment to working with talented change-makers rooted in local communities, our shared Christian faith, and our drive to fearlessly challenge poverty and injustice, the union of All We Can and Y Care International will enable millions of people of all faiths and none across the globe to see their potential fulfilled. Our shared values, and relational, collaborative way of working with international partners will ensure this new arrangement enables both charities to continue transforming lives.
- 5 Y Care International remains a separate charitable body, but all its services are fulfilled by All We Can and costs are incurred for this service. Its staff joined All We Can's small and friendly team, and together, they work towards the missions and operations of both charities. Driven by the principles of All We Can's partnership approach, which are shared by Y Care International, and recognising the unique strengths of each organisation, All We Can and Y Care International both maintain their individual identities– but one joint staff team deliver the work.
- 6 Through this new way of working, both charities are able to increase impact and magnify efforts to challenge poverty and injustice around the world, by working in partnership and championing locally-led solutions.

### **Achievements and performance**

**All We Can's work had a transformative impact on the lives of 1,658,736 people last year.**

*'All We Can has a unique partnership model that needs to be shared and replicated by other donors. Listening to the partners' vision and helping partners to achieve their full potential is known best by All We Can.'* Anonymous partner, 2022

- 7 Through its relational approach to partnership, All We Can believes local partner organisations rooted in their local communities are best placed to achieve meaningful and long-lasting change. By helping these organisations respond to the changing needs of their communities and supporting them with organisational capacity development, training and resourcing, All We Can aims to

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leave a legacy of thriving, resilient partners who can continue to deliver impactful programmes long after our partnership ends.

- 8 All We Can has provided long-term development support to 24 local partners in eight countries over the last year, including two new focus countries, namely Sierra Leone and Liberia, where we have carried out extensive partner scoping and validation processes. As a result, we have established formal partnerships with four new Sierra Leonean partners and identified four Liberian organisations whose partnerships will commence in the 2022/23 financial year.
- 9 All We Can, together with the support of the Methodist Church, launched our most successful emergency appeal in recent years, raising more than £1 million for the Ukraine Emergency Appeal. In total to date, we have provided £333,549 in funding. The complexity and constantly changing needs and transitional nature of responses, due to conflict mean that we anticipate further partner funding needs in the coming months. The pace of response also accounts for the inevitable protracted nature of this emergency and provisions of neighbouring states to refugees fleeing conflict zones. We have also ring-fenced £350k for the longer-term recovery interventions.

### **Working relationally with our partners**

*'All We Can has a unique partnership model that needs to be shared and replicated by other donors. Listening to the partners' vision and helping partners to achieve their full potential is known best by All We Can.'* Anonymous partner, 2022

- 10 Working relationally with partners and embodying our values of love, collaboration and integrity in all that we do remain a core priority for All We Can. With COVID restrictions lessening over the course of the year, the flexible nature of All We Can's funding has meant that partners were able to incorporate the adjustments needed into their annual operational planning to support communities grappling with the aftermath of national lockdowns.
- 11 Through our approach to partnership, local partner organisations rooted in their local communities are best placed to achieve meaningful and long-lasting change. By helping these organisations respond to the changing needs of their communities and supporting them with organisational capacity development, training, and resourcing, All We Can aims to leave a legacy of thriving, resilient partners who can continue to deliver impactful programmes long after our partnership ends.

*'The partnership among us and All We Can is a healthy professional relationship and the best handholding support towards growth and development of our organisation, as well as community simultaneously. All We Can is one of the best agencies who respect and accepts the needs and requirements of community in terms of addressing the issues to bring into a greater CHANGE towards sustainable development, self-independent and innovative learning.'* Anonymous partner survey respondent

**12** In 2021-22, All We Can has supported our partners in the following ways:

- Working closely with our Indian partner READ to prepare for their exit from formal support well in advance by developing financial sustainability plans and investing in social enterprises
- Assisting our partners in Jordan and Bangladesh to shift from immediate humanitarian aid support to longer-term development support for the Syrian and Rohingya refugee crises. Work with refugees, remains a core part of the work of All We Can.
- Supporting local partners to maximise their impact through monitoring, evaluation, and learning (MEL). Over the past year, sixty-three percent of our partners have opted to use our flexible funding to appoint dedicated MEL staff – an increase from 50% last year.
- This is just scratching the surface. We continue to help strengthen, equip, and support partners to develop their work in a multitude of different ways so that they can continue serving their local communities in the best possible manner.

### **Agile, efficient and relational funding and grant making**

**'The Partnership with All We Can has made us a better organization that drives its agenda with sustainability in mind.'** – FABIO, Uganda (2022 Partner Feedback Survey)

**13** From the results of our annual Anonymous Partner Survey, 100% of participating partners reported satisfaction with the flexibility of the funding they receive; this flexibility enables partners to adapt their grants during the year in response to shifting needs and situations that might arise in-country. These adjustments are always communicated and explored together with Partnership Managers, as we walk alongside partners operating in shifting contexts. Partners also continue to have ownership, deciding with the communities they support what activities to spend funding on and what they will report to All We Can on. Partners reported they were either 'very satisfied' (50%) or 'satisfied' (43.75%) that they had received funding on time.

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### **Supporting Local Churches to improve their effectiveness as agents of change in their contexts**

- 14** All We Can, in partnership with the Global Relationships team of the Methodist Church in Britain, is supporting various Methodist churches across different regions through the Church CAN initiative. These churches include the Methodist Church in the Caribbean and Americas (MCCA – covering multiple national churches across the region), the Church of North India (CNI), the Methodist Church in Sierra Leone (MCSL), and the Methodist Church of Southern Africa (MCSA- covering multiple national churches within the region). The support involves implementing strategic plans, establishing policies and guidelines, training pastors and staff, and investing in digital resources. The impact of the support includes improved governance structures, strengthened departments, and enhanced outreach to communities. Despite the challenges posed by the pandemic, All We Can continues to work with these churches to achieve their goals, liaising constantly with the Global Relationships team, who continue to hold relationships with these church partners.
- 15** The All We Can team is working with members of the Connexional Team at a number of events, including Cliff College Festival and Solas Festival, and supported the Children and Youth Team with the planning and delivery of 3 Generate. Joint events have been planned with JPIT, focusing on equipping local preachers and worship leaders to talk about justice. Several members of the Connexional Team contributed to All We Can's Lent materials that has been widely praised as a resource that helps churches wrestle with local issues of mission, as well as global justice.

### **Informing, inspiring and engaging supporters**

- 16** During the year, All We Can's Public Engagement Team focused on our partnership approach through The Next Steps campaign, which showcased the story of Shupikai from Zimbabwe. The campaign has been successful in fundraising and capturing the hearts of supporters. All We Can also integrated advocacy into our activities, with a team at the COP26 climate meetings and the development of a new partner-linked advocacy strategy.
- 17** The organisation has continued to grow its relationships with the press and media, with spokespeople featuring on Trans World Radio, Premier Christian Radio regularly, and at BOND (sector coalition for International development

agencies) and other sector events, with frequent appearances in print and online publications. Additionally, All We Can's locally led approach was captured on film in Malawi as part of a strategy to inspire supporters to help enable development to be done in a different way.

- 18** One hundred and twenty-three All We Can partner churches have journeyed with communities in love, solidarity, and support. We are exceptionally grateful for the support of the Methodist individuals, churches, Circuits and Districts for the giving and engagement that enables the support of so much great work around the world.

### Income and expenditure

- 19** 80p in every pound is spent on our charitable objectives. 11p in every pound spent on fundraising activities. 9p in every pound is spent on support and governance costs.

Total income increased by £700k (19%) to £4,349k (2021: £3,650k)

Total expenditure increased by £1,246k to £3,988k (2021: £2,742k).

- 20** **Expenditure on charitable activities increased by 56% to £3,449k** (2021: £2,207k). This represents 86.5% of total expenditure (2021: 80.5%), which compares very favourably with similar organisations of size and focus across the sector.

### Reserves policy

- 21** At 31 August 2022, the charity held total funds of £3,191k with balances of £686k of restricted funds and £1,392k of designated funds, leaving a general reserve fund balance of £1,113k, a surplus of £562k against the minimum level. This surplus has arisen primarily from legacy income being significantly higher than expected and has been allocated in the 2022–23 budget to provide additional grants and organisational development to the charity's existing partners.

### Plans for the future

- 22** All We Can is approaching the midpoint of our 5-year strategy, spanning 2020–2025 and a mid-term review is scheduled for summer 2023. This is to help us

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understand progress made to date against the Strategic Plan, learn lessons and make recommendations to help deliver our targets over the remaining strategic period.

- 23 We will continue to play a leading role in the international development sector, leading on decolonising aid, locally led development and continuing to champion and refine our partnership approach in co-creation with partners around the world to grow our impact.
- 24 We also plan to introduce new innovation, particularly in the area of digital efficiency in relation to Monitoring, Evaluation and Learning, and create opportunities for continued learning and improvement of our own practices together with those of our partners.
- 25 We are deeply grateful for the ongoing support of the Methodist people and our wider Methodist family and endeavour to continue to serve as the Methodist Relief and Development Agency in all the ways we can.

### \*\*\*RESOLUTION

- 19/1. **The Conference receives the Report.**